

Software Estimation Demystifying The Black Art Steve McConnell

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Software Cost Estimation with COCOMO II "O'Reilly Media, Inc."

Agile Estimating and Planning is the definitive, practical guide to estimating and planning agile projects. In this book, Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done, with real-world examples and case studies. Concepts are clearly illustrated and readers are guided, step by step, toward how to answer the following questions: What will we build? How big will it be? When must it be done? How much can I really complete by then? You will first learn what makes a good plan-and then what makes it agile. Using the techniques in Agile Estimating and Planning , you can stay agile from start to finish, saving time, conserving resources, and accomplishing more. Highlights include: Why conventional prescriptive planning fails and why agile planning works How to estimate feature size using story points and ideal days—and when to use each How and when to re-estimate How to prioritize features using both financial and nonfinancial approaches How to split large features into smaller, more manageable ones How to plan iterations and predict your team's initial rate of progress How to schedule projects that have unusually high uncertainty or schedule-related risk How to estimate projects that will be worked on by multiple teams Agile Estimating and Planning supports any agile, semiagile, or iterative process, including Scrum, XP, Feature-Driven Development, Crystal, Adaptive Software Development, DSDM, Unified Process, and many more. It will be an indispensable resource for every development manager, team leader, and team member.

Effective Planning in an Imperfect World Software EstimationDemystifying the Black Art

Zero in on key project-initiation tasks—and build a solid foundation for successful software development. In this concise guide, critically-acclaimed author Karl E. Wiegers fills a void in project management literature by focusing on the activities that are essential—but often overlooked—for launching any project. Drawing on his extensive experience, Karl shares lessons learned, proven practices, and tools for getting your project off to the right start—and steering it to ultimate success. Lay a foundation for project success—discover how to: Effectively charter a project Define meaningful criteria for project success and product releases Negotiate achievable commitments for project teams and stakeholders Identify and document potential barriers to success—and manage project risks Apply the Wideband Delphi method for more accurate estimation Measure project performance and avoid common metrics traps Systematically apply lessons learned to future

projects Companion Web site includes: Worksheets from inside the book Project document templates Resources for project initiation and process improvement

The Agile Samurai Pearson Education

“One of the most significant books in my life.” –Obie Fernandez, Author, The Rails Way “Twenty years ago, the first edition of The Pragmatic Programmer completely changed the trajectory of my career. This new edition could do the same for yours.” –Mike Cohn, Author of Succeeding with Agile, Agile Estimating and Planning, and User Stories Applied “. . . filled with practical advice, both technical and professional, that will serve you and your projects well for years to come.” –Andrea Goulet, CEO, Corgibytes, Founder, LegacyCode.Rocks “. . . lightning does strike twice, and this book is proof.” –VM (Vicky) Brasseur, Director of Open Source Strategy, Juniper Networks The Pragmatic Programmer is one of those rare tech books you’ll read, re-read, and read again over the years. Whether you’re new to the field or an experienced practitioner, you’ll come away with fresh insights each and every time. Dave Thomas and Andy Hunt wrote the first edition of this influential book in 1999 to help their clients create better software and rediscover the joy of coding. These lessons have helped a generation of programmers examine the very essence of software development, independent of any particular language, framework, or methodology, and the Pragmatic philosophy has spawned hundreds of books, screencasts, and audio books, as well as thousands of careers and success stories. Now, twenty years later, this new edition re-examines what it means to be a modern programmer. Topics range from personal responsibility and career development to architectural techniques for keeping your code flexible and easy to adapt and reuse. Read this book, and you’ll learn how to: Fight software rot Learn continuously Avoid the trap of duplicating knowledge Write flexible, dynamic, and adaptable code Harness the power of basic tools Avoid programming by coincidence Learn real requirements Solve the underlying problems of concurrent code Guard against security vulnerabilities Build teams of Pragmatic Programmers Take responsibility for your work and career Test ruthlessly and effectively, including property-based testing Implement the Pragmatic Starter Kit Delight your users Written as a series of self-contained sections and filled with classic and fresh anecdotes, thoughtful examples, and interesting analogies, The Pragmatic Programmer illustrates the best approaches and major pitfalls of many different aspects of software development. Whether you’re a new coder, an experienced programmer, or a manager responsible for software projects, use these lessons daily, and you’ll quickly see improvements in personal productivity, accuracy, and job satisfaction. You’ll learn skills and develop habits and attitudes that form the foundation for long-term success in your career. You’ll become a Pragmatic Programmer. Register your book for convenient access to downloads, updates, and/or corrections as they become available. See inside book for details.

Rapid Development Addison-Wesley

Product verifiable, defensible, and achievable software estimates Based on data collected by the International Software Benchmarking Standards Group (ISBSG), Practical Software Project Estimation explains how to accurately forecast the size, cost, and schedule of software projects. Get expert advice on generating accurate estimates, minimizing risks, and planning and managing projects. Valuable appendixes provide estimation equations, delivery rate tables, and the ISBSG Repository

demographics. Verify project objectives and requirements Determine, validate, and refine software functional size Produce indicative estimates using regression equations Predict effect and duration through comparison and analogy Build estimation frameworks Perform benchmarks using the ISBSG Repository Compare IFPUG, COSMIC, and FiSMA sizing methods Peter Hill is the chief executive officer and a director of the ISBSG. He has been in the information services industry for more than 40 years and has compiled and edited five books for the ISBSG.

Extreme Programming Explained "O'Reilly Media, Inc."

Deliver bug-free software projects on schedule and within budget Get a clear, complete understanding of how to estimate software costs, schedules, and quality using the real-world information contained in this comprehensive volume. Find out how to choose the correct hardware and software tools, develop an appraisal strategy, deploy tests and prototypes, and produce accurate software cost estimates. Plus, you'll get full coverage of cutting-edge estimating approaches using Java, object-oriented methods, and reusable components. Plan for and execute project-, phase-, and activity-level cost estimations Estimate regression, component, integration, and stress tests Compensate for inaccuracies in data collection, calculation, and analysis Assess software deliverables and data complexity Test design principles and operational characteristics using software prototyping Handle configuration change, research, quality control, and documentation costs "Capers Jones' work offers a unique contribution to the understanding of the economics of software production. It provides deep insights into why our advances in computing are not matched with corresponding improvements in the software that drives it. This book is absolutely required reading for an understanding of the limitations of our technological advances." --Paul A. Strassmann, former CIO of Xerox, the Department of Defense, and NASA

Adaptive Code Prentice Hall

Widely considered one of the best practical guides to programming, Steve McConnell's original CODE COMPLETE has been helping developers write better software for more than a decade. Now this classic book has been fully updated and revised with leading-edge practices—and hundreds of new code samples—illustrating the art and science of software construction. Capturing the body of knowledge available from research, academia, and everyday commercial practice, McConnell synthesizes the most effective techniques and must-know principles into clear, pragmatic guidance. No matter what your experience level, development environment, or project size, this book will inform and stimulate your thinking—and help you build the highest quality code. Discover the timeless techniques and strategies that help you: Design for minimum complexity and maximum creativity Reap the benefits of collaborative development Apply defensive programming techniques to reduce and flush out errors Exploit opportunities to refactor—or evolve—code, and do it safely Use construction practices that are right-weight for your project Debug problems quickly and effectively Resolve critical construction issues early and correctly Build quality into the beginning, middle, and end of your project

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[Agile Estimating and Planning McGraw Hill Professional](#)

"If you're looking for solid, easy-to-follow advice on estimation, requirements gathering, managing change, and more, you can stop now: this is the book for you."--Scott Berkun, Author of The Art of Project Management What makes software projects succeed? It takes more than a good idea and a team of talented programmers. A project manager needs to know how to guide the team through the entire software project. There are common pitfalls that plague all software projects and rookie mistakes that are made repeatedly--sometimes by the same people! Avoiding these pitfalls is not hard, but it is not necessarily intuitive. Luckily, there are tried and true techniques that can help any project manager. In Applied Software Project Management, Andrew Stellman and Jennifer Greene provide you with tools, techniques, and practices that you can use on your own projects right away. This book supplies you with the information you need to diagnose your team's situation and presents practical advice to help you achieve your goal of building better software. Topics include: Planning a software project Helping a team estimate its workload Building a schedule Gathering software requirements and creating use cases Improving programming with refactoring, unit testing, and version control Managing an outsourced project Testing software Jennifer Greene and Andrew Stellman have been building software together since 1998. Andrew comes from a programming background and has managed teams of requirements analysts, designers, and developers. Jennifer has a testing background and has managed teams of architects, developers, and testers. She has led multiple large-scale outsourced projects. Between the two of them, they have managed every aspect of software development. They have worked in a wide range of industries, including finance, telecommunications, media, nonprofit, entertainment, natural-language processing, science, and academia. For more information about them and this book, visit stellman-greene.com

[Coding Theory Springer](#)

The main focus of this eBook is "How to get prepared for managing a remote team." Typical questions that come up while preparing are: Which country shall we outsource our work to?; What project shall we choose to start with?; Which company suits our needs best?; Shall we set up our own captive center or outsource to a partner?; Are we organized well enough to start offshoring

work? Most people tend to focus a lot on these 'initiation' questions at the expense of wondering 'how to organize'. Preparation is seen as selecting the right country and partner and then 'just get going'. Many problems can be prevented by investing time in the right organization before the 'real work' starts. In this eBook, we try to provide advice on both perspectives, based on experiences from several experts around the globe. The first chapter is written by Hugo Messer, he describes how to get started. The main questions he answered in this chapter are related to 'initiation' and the questions above. Hugo has gained substantial experience in setting up and managing remote teams, with suppliers, freelancers and own offices. Then, Patrick van Dun, an experienced 'offshore founder', provides guidelines on the choice of setting up your own remote office versus engaging a partner. Zhenya Rozinskiy discusses his best practices for getting the right people on your team. Zhenya has set up several teams around the world. Amanda Crouch from the UK has over 20 years of experience as a management consultant and researcher. She looks at stimulating collaboration at the company and individual level. Ove Holmberg, an IT project manager and agile coach from Sweden, describes his concept of the virtual teamroom. Andreas Brilling from Germany works as engagement manager for CapGemini and has led a large offshoring initiative from Australia. In the final chapter Hugo shares his personal story of how he got started with setting up his own offices in India and Ukraine. This is the second eBook in a series of eBooks that will be published within a couple of month's interval and later on into one printed book. These eBooks are being written through a crowdwriting project and the authors are experts from all over the world.

[The Manager's Path Microsoft Press](#)

"Two thumbs up" —Gregory V. Wilson, Dr. Dobbs Journal (October 2004) No one can disparage the ability to write good code. At its highest levels, it is an art. But no one can confuse writing good code with developing good software. The difference—in terms of challenges, skills, and compensation—is immense. Coder to Developer helps you excel at the many non-coding tasks entailed, from start to finish, in just about any successful development project. What's more, it equips you with the mindset and self-assurance required to pull it all together, so that you see every piece of your work as part of a coherent process. Inside, you'll find plenty of technical guidance on such topics as: Choosing and using a source code control system Code generation tools--when and why Preventing bugs with unit testing Tracking, fixing, and learning from bugs Application activity logging Streamlining and systematizing the build process Traditional installations and alternative approaches To pull all of this together, the author has provided the source code for Download Tracker, a tool for organizing your collection of downloaded code, that's used for examples throughout this book. The code is provided in various states of completion, reflecting every stage of development, so that you can dig deep into the actual process of building software. But you'll also develop "softer" skills, in areas such as team management, open source collaboration, user and developer documentation, and intellectual property protection. If you want to become someone who can deliver not just good code but also a good product, this book is the place to start. If you must build successful software projects, it's essential reading.

[Bringing Realism to Estimating John Wiley & Sons](#)

The first edition of "Extreme Programming Explained" is a classic. It won awards for its then-radical

ideas for improving small-team development, such as having developers write automated tests for their own code and having the whole team plan weekly. Much has changed in five years. This completely rewritten second edition expands the scope of XP to teams of any size by suggesting a program of continuous improvement based on: five core values consistent with excellence in software development; eleven principles for putting those values into action; and, thirteen primary and eleven corollary practices to help you push development past its current business and technical limitations. Whether you have a small team that is already closely aligned with your customers or a large team in a gigantic or multinational organization, you will find in these pages a wealth of ideas to challenge, inspire, and encourage you and your team members to substantially improve your software development.

Algorithms, Architectures and Applications J. Ross Publishing

The Robert C. Martin Clean Code Collection consists of two bestselling eBooks: Clean Code: A Handbook of Agile Software Craftmanship The Clean Coder: A Code of Conduct for Professional Programmers In Clean Code, legendary software expert Robert C. Martin has teamed up with his colleagues from Object Mentor to distill their best agile practice of cleaning code “on the fly” into a book that will instill within you the values of a software craftsman and make you a better programmer--but only if you work at it. You will be challenged to think about what’s right about that code and what’s wrong with it. More important, you will be challenged to reassess your professional values and your commitment to your craft. In The Clean Coder, Martin introduces the disciplines, techniques, tools, and practices of true software craftsmanship. This book is packed with practical advice--about everything from estimating and coding to refactoring and testing. It covers much more than technique: It is about attitude. Martin shows how to approach software development with honor, self-respect, and pride; work well and work clean; communicate and estimate faithfully; face difficult decisions with clarity and honesty; and understand that deep knowledge comes with a responsibility to act. Readers of this collection will come away understanding How to tell the difference between good and bad code How to write good code and how to transform bad code into good code How to create good names, good functions, good objects, and good classes How to format code for maximum readability How to implement complete error handling without obscuring code logic How to unit test and practice test-driven development What it means to behave as a true software craftsman How to deal with conflict, tight schedules, and unreasonable managers How to get into the flow of coding and get past writer’s block How to handle unrelenting pressure and avoid burnout How to combine enduring attitudes with new development paradigms How to manage your time and avoid blind alleys, marshes, bogs, and swamps How to foster environments where programmers and teams can thrive When to say “No”--and how to say it When to say “Yes”--and what yes really means

[Code Complete](#) "O'Reilly Media, Inc."

Software effort estimation is a key element of software project planning and management. Yet, in industrial practice, the important role of effort estimation is often underestimated and/or misunderstood. In this book, Adam Trendowicz presents the CoBRA method (an abbreviation for Cost Estimation, Benchmarking, and Risk Assessment) for estimating the effort required to successfully

complete a software development project, which uniquely combines human judgment and measurement data in order to systematically create a custom-specific effort estimation model. CoBRA goes far beyond simply predicting the development effort; it supports project decision-makers in negotiating the project scope, managing project risks, benchmarking productivity, and directing improvement activities. To illustrate the method’s practical use, the book reports several real-world cases where CoBRA was applied in various industrial contexts. These cases represent different estimation contexts in terms of software project environment, estimation objectives, and estimation constraints. This book is the result of a successful collaboration between the process management division of Fraunhofer IESE and many software companies in the field of software engineering technology transfer. It mainly addresses software practitioners who deal with planning and managing software development projects as part of their daily work, and is also of interest for students or courses specializing in software engineering or software project management.

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Technologists who want their ideas heard, understood, and funded are often told to speak the language of business—without really knowing what that is. This book's toolkit provides architects, product managers, technology managers, and executives with a shared language—in the form of repeatable, practical patterns and templates—to produce great technology strategies. Author Eben Hewitt developed 39 patterns over the course of a decade in his work as CTO, CIO, and chief architect for several global tech companies. With these proven tools, you can define, create, elaborate, refine, and communicate your architecture goals, plans, and approach in a way that executives can readily understand, approve, and execute. This book covers: Architecture and strategy: Adopt a strategic architectural mindset to make a meaningful material impact Creating your strategy: Define the components of your technology strategy using proven patterns Communicating the strategy: Convey your technology strategy in a compelling way to a variety of

audiences Bringing it all together: Employ patterns individually or in clusters for specific problems; use the complete framework for a comprehensive strategy

Software Cost Estimation, Benchmarking, and Risk Assessment "O'Reilly Media, Inc."

Printed in full color. Faced with a software project of epic proportions? Tired of over-committing and under-delivering? Enter the dojo of the agile samurai, where agile expert Jonathan Rasmusson shows you how to kick-start, execute, and deliver your agile projects. Combining cutting-edge tools with classic agile practices, *The Agile Samurai* gives you everything you need to deliver something of value every week and make rolling your software into production a non-event. Get ready to kick some software project butt. By learning the ways of the agile samurai you will discover: how to create plans and schedules your customer and your team can believe in what characteristics make a good agile team and how to form your own how to gather requirements in a fraction of the time using agile user stories what to do when you discover your schedule is wrong, and how to look like a pro correcting it how to execute fiercely by leveraging the power of agile software engineering practices By the end of this book you will know everything you need to set up, execute, and successfully deliver agile projects, and have fun along the way. If you're a project lead, this book gives you the tools to set up and lead your agile project from start to finish. If you are an analyst, programmer, tester, usability designer, or project manager, this book gives you the insight and foundation necessary to become a valuable agile team member. *The Agile Samurai* slices away the fluff and theory that make other books less-than-agile. It's packed with best practices, war stories, plenty of humor and hands-on tutorial exercises that will get you doing the right things, the right way. This book will make a difference.

UML 2 For Dummies Pearson Education

This open access book presents a set of basic techniques for estimating the benefit of IT development projects and portfolios. It also offers methods for monitoring how much of that estimated benefit is being achieved during projects. Readers can then use these benefit estimates together with cost estimates to create a benefit/cost index to help them decide which functionalities to send into construction and in what order. This allows them to focus on constructing the functionality that offers the best value for money at an early stage. Although benefits management involves a wide range of activities in addition to estimation and monitoring, the techniques in this book provides a clear guide to achieving what has always been the goal of project and portfolio stakeholders: developing systems that produce as much usefulness and value as possible for the money invested. The techniques can also help deal with vicarious motives and obstacles that prevent this happening. The book equips readers to recognize when a project budget should not be spent in full and resources be allocated elsewhere in a portfolio instead. It also provides development managers and upper management with common ground as a basis for making informed decisions.

Demystifying the Black Art Pragmatic Bookshelf

Algorithms play an important role in both the science and practice of computing. To optimally use algorithms, a deeper understanding of their logic and mathematics is essential. Beyond traditional

computing, the ability to apply these algorithms to solve real-world problems is a necessary skill, and this is what this book focuses on.

Rapid Development Prentice Hall

Controlling Software Projects shows managers how to organize software projects so they are objectively measurable, and prescribes techniques for making early and accurate projections of time and cost to deliver.

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REVIEW OF SOFTWARE ESTIMATION DEMYSTIFYING THE BLACK ART STEVE MCCONNELL

- Daisy's husband dies in a car accident he was in with his mistress, devastating Daisy. A year later we meet up with Daisy again as she's managing her father's hotel. her faith in men ruined, she's spent the past year concentrating on her job. And she's been perfectly one day, but that can change as a potential new man enters her life that she becomes increasingly attracted to. Falling in love can be dangerous and have the chance to break her heart yet again so does she decide to let down her guard and let it happen or will she try to keep up walls around her heart for her protection. There are several romances in bloom over the course of this book. The most touching for me happens between Barney who gets a job at the Manor and ends up in a romance with Mel, who ends up having been the mistress of Daisy's late husband. I really got sucked into their story and ended up really rooting for them. In fact over the course of the book there were many characters to like. The whole book is quite funny but what was funniest for me in the book was the poor character who was just trying to get her washing machine fixed. Repair man after repair man is sent in and she gets fed up with the manufacturer of said washing machine. Finally she takes matters into her own hands and I was practically rolling on the floor laughing at how she finally took matters into her own hands. After being able to read this one and Millie's Fling for free I've since bought several other of her books as well. So far I've not been disappointed with one yet and will likely buy the few I don't have yet in the future.

- "A Coach's Life" details the interesting facts of Dean Smith's story - from his childhood memories to his first coaching job to reaching the pinnacle of his career (winning the NCAA titles in 1982 and 1993). Along the way, you meet many people who enriched Dean's life and who, in turn, were

enriched by him...there's Michael Jordan, of course, but Dean also reveals details of his relationships with a number of his players, associates and opponents, including John Thompson, James Worthy, and Frank McGuire, to name a few. To his credit, he avoids speaking negatively about others. It seems that he was operating under the axiom, "if you don't have anything nice to say, don't say anything." This would explain the virtual omission of Duke head coach Mike Krzyzewski - glaring by

its absence. So be warned - those looking for a mud-slinging expose' will be disappointed. But that's OK - Dean showed that he didn't have to write a "tell-all" in order to write a good book. It's just a story of a simple Kansas boy who found a way to make a difference in people's lives. And what's wrong with that? Rating: 4 stars.