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- Douglass North is an excellent writer, and this book is the amazing culmination of a lifetime's work in the area known as New Institutional Economics. This school or tradition is concerned with the role institutions play in the functioning of economies, and in particular, how they influence economic performance. Institutions are defined as rules or constraints, both informal (social conventions, habits, norms, etc.) and formal (legal rules and regulation), on human behavior. Rules, however, only provide the framework for action, and it is here where Douglass North brings in "organizations", which are responsible for determining the ways in which those "rules" become articulated, accepted (internalized) and enforced. A lot is covered in this book, but some general themes and arguments can be gleaned from the very short and immensely accessible number of pages. Perhaps most importantly, North argues in this book that conventional concepts like economic efficiency,

cooperation, perfectly defined and costlessly enforced property rights, "frictionless exchange", costless information, and economic rationalism are by no means "given" in the standard economic modeling framework. These all depend on the "stability" of the institutions that exist in society. Stability, in turn, also depends on the ability of the agents responsible for measurement and enforcement to reduce transaction costs so that economic performance can be improved. This itself is by no means "given", because the State (the agent commonly assigned the task of enforcement) typically acts in ways that make property rights less secure, and hence raises transaction costs. If all of this sounds interesting, then Douglass North's book is perhaps the best source to consult on these matters. His prose is eminently readable, and he is a pleasure to follow as he tells his story in fascinating detail. I have explored other books that deal with similar topics, but I still regard this book as the most edifying.

- ...but it is a good read for war junkies who like to know the nuances of modern day combat. This book has a very hard start and tends to vilify why the army recruits 18 year old soldiers who have not formulated strong opinions about the military. If you wish to gain insights into the minds of a more aged reservist being call-up for war in the Gulf, then this would be of interest to you. It also does a good job of pointing out the inefficiencies of the military and our war doctrine to date. The author's indictments of the military are timely yet are not unique in whole or in part over the past century of warfare. One could become dismayed over the lack of military progress as articulated in this book but it should be noted that save one, every member of the bull returned to tell the story. Not every soldier over the years could make such a claim. Good or bad, this operational outcome was far more appealing than a Gallipoli. As for future readers of this book, enjoy the nuances of modern day warfare and remember that even if the author has an axe to grind, he is at least alive to share it with you.